

Director	Approved Budget	Provision Outturn Spend for Year	Full Year Variance	Proposed use of Earmarked reserves/ Planned transfer to General Fund	Outturn Variance after transfers to/from reserves.
	£000	£000	£000		£000
Social Care Health and Housing					
Director of Social Care, Health, Housing	187	206	19	0	19
Housing Management (GF)	1,624	1,161	-463	305	-158
Adult Social Care	51,086	52,091	1,005	362	1,367
Commissioning	4,526	2,485	-2,041	959	-1,082
Business and Performance	-6,364	-6,992	-628	-8	-636
Sub Total Social Care Health and Housing	51,060	48,951	-2,108	1,618	-490
Housing Services (HRA)	-84	0	84	0	84
Sub Total Social Care Health and Housing	50,976	48,951	-2,024	1,618	-406

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Children's Services					
Director of Children's Services	174	125	-49	0	-49
Children's Services Operations	19,567	22,283	2,715	-682	2,033
Learning and Strategic Commissioning	5,828	6,258	430	-1,640	-1,210
Joint School Commissioning Service (Transport)	8,655	8,523	-132	0	-132
Sub Total Children's Services (excluding Schools)	34,225	37,189	2,964	-2,322	642

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Sustainable Communities					
Director of Sustainable Communities	1,391	1,269	-123	0	-123
Economic Growth, Skills & Regeneration	5,143	4,861	-282	-46	-328
Highways Transportation	11,895	11,500	-395	125	-270
Planning	6,738	7,261	523	-808	-285
Comm Safety Public Protect Waste Leisure	22,143	22,072	-72	-460	-532
Release of Dunstable Master plan reserve			0	-291	-291
Sub Total Sustainable Communities	47,310	46,962	-348	-1,480	-1,828

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Customer and Shared Services					
Dir. Of Customer & Shared Services	457	350	-107	-18	-125
Customer & Systems	9,117	9,519	402	-34	368
Finance	3,825	4,936	1,111	-119	992
People	1,833	2,509	677	-139	538
Governance Monitoring Officer	2,633	2,204	-429	50	-379
Assets	4,583	6,388	1,805	-155	1,650
Release of Single status provision			0	-325	-325
Sub Total Customer and Shared Services	22,447	25,906	3,459	-740	2,719

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Office of the Chief Executive					
Chief Executive	307	293	-13		-13
Communications	963	915	-47	-16	-63
Strategy & Performance	3,200	2,569	-631	474	-157
Sub Total Office of the Chief Executive	4,469	3,778	-691	458	-233
Contingency and Reserves	4,077	0	-4,077	2,788	-1,289
Corporate Costs	15,437	14,114	-1,323	1,300	-23
TOTAL Excluding Schools	178,940	176,900	-2,040	1,622	-419

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Schools					
Central DSG	-1,916	-2,087	-172	188	16
Schools Budget	148,311	146,103	-2,208	2,208	0
Schools ISB	-148,311	-148,312	-1		-1
TOTAL Schools	-1,916	-4,296	-2,380	2,396	16

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	£000	£000	£000		£000
Total	177,025	172,604	-4,421	4,018	-403

Provisional Outturn	176,622
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General Fund	
Opening Balance	5.186
Planned contribution	1.500
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	6.686
Provisional Outturn Balance	0.403
Closing Balance	<hr/>
	7.089